

WAR ON WANT

(A Company Limited by Guarantee)

Registered Charity Number: 208724

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REPORT AND ACCOUNTS

FOR THE YEAR ENDED

31 MARCH 2016

War on Want

Annual Report and Financial Statement for the year ended 31 March 2016

Thank you from the Chair of War on Want's Council of Management

This year we have seen incredible progress in workers' rights for factory workers in Bangladesh, Sri Lanka and China in particular. Our partners continue to battle relentlessly to improve lives and livelihoods and we are proud to stand by them in the global fight to ensure decent work as a route out of poverty.

Our ongoing work alongside and on behalf of oppressed people around the world has seen major leaps forward this year, as well as further challenges as a consequence. The rights of people to live in peace on their own land are key to our work for the people of Palestine, Western Sahara and in our newly developing partnerships around conflict and extractivism in places like South Africa, Colombia, the Philippines and Peru.

With the continued rise of neo-liberalism and the prioritisation of corporate power over the rights of ordinary people we face a tough battle to see off a powerful lobby that desires profits first and foremost. Our leadership role in the fight against TTIP and CETA, for fair payment of tax and economic justice, and to allow local people control over their own food is key in achieving our objectives for a more just world.

In this year's Annual Review you will read how we have reached millions of workers, activists and others in the battle against poverty and for a better world. We would like to thank the many individuals, funders and allies such as the trade unions who support all of these activities in whatever way they can. You will see here what a difference that can make.



Steve Preston
Chair, War on Want

Objectives and activities

Our vision is a world free from poverty and oppression, based on social justice, equality and human rights for all

Our mission is to fight against the root causes of poverty and human rights violations, as part of the worldwide movement for global justice

To deliver our mission, we have three charitable objects: to relieve global poverty working in partnership, to promote human rights and to educate the public on the causes of poverty (the full extract from our Memorandum of Association detailing our objects can be found on page 28 in the section on legal details).

We do this by:

- Working in partnership with grassroots social movements, trade unions and workers' organisations to empower people to fight for their rights
- Running hard hitting popular campaigns against the root causes of poverty and human rights violation
- Mobilising support and building alliances for political action in support of human rights, especially workers' rights
- Raising public awareness of the root causes of poverty, inequality and injustice and empowering people to take action for change.

Public Benefit Statement

We have referred to the Charity Commission's general guidance on Public Benefit, including the guidance on 'Public benefit: running a charity' (PB2), and are confident that our objects and activities fulfil these requirements. All our activities are for the benefit of the public, but in particular we would like to highlight the following:

- Our work with partners in the global South benefits a wider constituency than the immediate members of our partners; for example, work to increase minimum wage levels impacts millions of households, the majority of whom will have no contact with or knowledge of War on Want or its partners.
- Our campaigning work highlights issues in various media, both in the UK and globally, raising awareness among the general public.
- Our outreach work targets many different audiences; we educate festival goers, trades union, women's organisations, community residents, schools and universities. We particularly aim to target those communities that are excluded and ignored in policy education and debates.

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Our strategic approach to fighting the root causes of poverty and inequality:

Through our partnerships with social movements around the world, we fight against the power structures which subject people to poverty, oppression and injustice. Our approach is to work in solidarity, campaign for justice and build the movement through outreach and activism.

Our strategic themes and goals (for the years 2015 to 2020) :

War on Want's work is intersectional and complementary, for example, our work on corporate power resonates throughout our activities for workers' rights and against imperialism. We lay out our work in six main themes in order to outline our strategy:

- A. Workers' rights
- B. Against imperialism.
- C. Natural Resource Conflict
- D. Food Sovereignty
- E. Corporate power
- F. Impact and influence

Our activity and impact in 2015/16

A. Workers' rights.

To achieve decent work and a living wage for all working people throughout the world.

We will work to:

- Build the strength of local trade unions and grassroots workers' associations
- Combat the marginalisation of workers in the informal economy
- Press for housing rights and link with movements campaigning for the Right to the City
- Secure a mandatory living wage for all workers in the global supply chains of UK retailers
- Press for comprehensive implementation of the Bangladesh Safety Accord

War on Want has long fought to ensure that workers have the right to decent work and a living wage to earn their way out of poverty. The affiliations of the main UK trade unions are a key feature of War on Want's identity, contributing to our unique ability to bring together workers' struggles around the world, enhancing our impact. This area of our operations is central in working towards our organisational goals.

As well as traditional established workplaces, there are many people who work in very different and more vulnerable situations. In the formal sector War on Want has partnerships with trade unions and workers' collectives in China, Bangladesh, Honduras and Sri Lanka, where workers face endemic exploitation and poor working conditions. In the informal sector we have partnerships with workers such as street vendors, marketers and women traders in Kenya and Malawi. Workers in the informal sector are subject to a lack of systems and structures to protect them from abuse and violence.

The National Garment Workers Federation (NGWF), War on Want partner in Bangladesh, has stepped up the scale of their organising within factories, gaining nearly 4,000 new members and moving into the development of regional committees.

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Our work with NGWF is supported by the Commonwealth Foundation and TR Aid, for a multi-year project. Objectives include: through raising awareness of Occupational Safety and Health issues, female workers' rights and related policy processes, garment workers - and the organisations representing them - will together advocate for better working standards. This includes setting up a platform for regular dialogue between government representatives, garment retailers and trade unions to improve standards. Garment workers will obtain the skills and experience to continue collectively engaging in problem solving with factory owners. Workers' rights will be protected through legal advice and dispute resolution. Progress will involve mobilising to call for better rights and producing educational and promotional materials.

Over 700 workers, mainly women, have received compensation after disputes have been resolved, creating better employment practices for the thousands of workers in those factories. However, although compensation is now being regularly awarded for unfairly treated garment workers, the legal system makes it almost impossible to secure their reinstatement after being fired.

Lobbying seminars, cross union networking events, mobilising events and the production of nearly 200,000 leaflets on safe working and a living wage have supported progress towards the achievement of the project's goals.

As a key partner of the Bangladesh Safety Accord, NGWF has also been vocal on protecting the ability of the Accord to continue in spite of political dissent against this in Bangladesh. The impact of this health and safety legislation is to directly save lives and improve working conditions for the mainly female, approximately 4 million, workers in over 4,800 garment factories

War on Want supported our UK based friends at **Rainbow Collective**, (a social enterprise committed to raising awareness on issues of human - especially children's, rights through powerful cinematic documentaries), to set up a production studio at NGWF. They have initially trained six garment workers in interview skills and technical skills. Female garment workers have since formed a collective called Tiger Voice to tell their own stories and focus on issues that they see as important. The production suite, equipped with cameras and editing facilities, is now a permanent part of the union. By giving the female garment workers a voice this small initiative has the potential for enormous impact in enabling women to easily share educational and solidarity messages through small films via their phones.

On the 2nd anniversary of the dreadful Rana Plaza disaster which precipitated the development of the Bangladesh Safety Accord, War on Want organised a walking tour around Oxford Street shops, with activists, producing and sharing a video of the event. Our UK based campaigning has contributed to the global pressure on brands and the Bangladeshi government to get behind better health and safety legislation. The launch of the film *UDITA*, by the Rainbow Collective, about NGWF, supported by War on Want and the TUC, helped maintain a global spotlight on conditions in garment factories.

The Rana Plaza compensation fund finally met its target, something for which War on Want's campaigning can take significant credit. In advance of the UK government's publication of its National Action Plan on Business and Human rights, thousands of postcards signed by our supporters were sent to the Foreign and Commonwealth Office, wrapping up our advocacy work on Rana Plaza, with a strong message direct to the heart of government on the importance of workers' rights around the world.

This year we also reached over a million listeners through our slot on the Radio 4 appeal. Vanessa Redgrave kindly stepped up to the microphone for us once more, to help tell

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listeners about the plight of women garment workers who face poverty pay for long hours working in terrible conditions.

We were also privileged to have the support of fashion designer Katharine Hamnett, who produced unique t-shirts in support of our campaign for a living wage and better health and safety conditions in Bangladeshi factories, in the lead up to the 2nd Anniversary of the Rana Plaza disaster.

All of this work has contributed to the safety and wellbeing of workers in Bangladesh and the increasing understanding by the UK public that the people who make your clothes deserve a decent livelihood.

The Free Trade Zones and General Services Union (FTZ&GSEU), War on Want partner in Sri Lanka, representing 25,000 workers, drafted a Parliament Bill calling for an increase of the minimum wage. This is the first time that a trade union has managed to present a Bill in Parliament. Following this the government announced a 15% increase in the recently established national minimum wage. This tremendous success will improve life for tens of thousands of workers and their families.

A key aim for the workers represented by FTZ&GSEU has been a minimum wage for private sector workers in particular. FTZ&GSEU organized an event with 10 other private sector unions to pressurise the government to increase the salaries of private sector workers. The joint action included a demand of a USD38 increase to close the gap between private and public sector workers and for legislation to be put in place. This was followed by mass protests and public seminars in which over 7,500 workers took part.

In October, the cumulative effect of these joint trade union actions resulted in the Sri Lankan government passing minimum wage legislation for the first time for private sector workers, which is a pivotal advance. It paves the way for a push towards a living wage and War on Want has begun a three-year project to form tripartite meetings between unions, government and employer groups to engage in dialogue on a living wage and health and safety. This is a phenomenal step forward for those who will receive improved wages and who can now look forward to better working conditions.

An International Women's Day commemoration event was held by FTZ&GSEU in Biyagama Free Trade Zone to emphasise the importance of women's rights. The commemoration included a march demanding gender equality and women's equal participation in all governing bodies of the country, including parliament. The march brought together over 1,000 Sinhalese, Tamil and Muslim women workers.

A three-day residential workshop was held with people from three factories. Participants were trained on organising skills, basic labour law, grievance handling, collective bargaining and ILO Conventions. The workshop also highlighted the victories won in some of the factories to demonstrate the value of organising to win and protect rights. Training in women's rights was also provided to women workers. Commonwealth Foundation funding will allow for this training to be replicated widely by FTZ&GSEU, over three years.

War on Want is working with ground-breaking partners in China thanks to funding from the European Union. There is tremendous scope for the improvement of the lives of Chinese factory workers, particularly in garments, as there are over 100,000 garment manufacturers employing 10 million people. Many of these manufacturers treat employees appallingly – with disregard to safety as fabric and chemical dust pollutes the sweltering air; basic human needs such as toilet breaks are fined; 'voluntary' overtime leaving no days off and little time for sleep, whilst earnings barely cover basic needs and not even fees for educating workers' children.

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Our partner in China, **Students and Scholars Against Corporate Misbehaviour (SACOM)**, released an undercover investigation of UNIQLO suppliers in China, which War on Want is helping disseminate. UNIQLO has approximately 70 manufacturing partners and around 70% of its products are made in China. UNIQLO's CEO ranks as Forbes richest in their Japan Rich List.

The report prompted a response from UNIQLO's parent company, Fast Retailing, who admitted the facts stated in the report and urged factories to take immediate remedial action. Following the release of the first report and subsequent protest action and media coverage, supported by War on Want, SACOM was able to establish a connection with the Fast Retailing Corporate Social Responsibility department where a correction plan to improve working conditions was discussed. As a result of this campaign, SACOM successfully managed to get two UNIQLO suppliers to reduce overtime work, re-evaluate the production capacity, cancel the fine system, lengthen the meal break and provide in-factory training. Over 50,000 workers are employed by the two manufacturers exposed by the report. The workers and their families will directly benefit from improved income and quality of life as a result.

In December, SACOM released their second investigative report on factory conditions for UNIQLO suppliers, following on from their enormous success in engaging with the brand throughout the year. UNIQLO were forced to admit to the conditions facing workers in their supplier factories, publish their action plan and make public statements in response to SACOM's reports. Most importantly, the working conditions in the initially investigated factories have improved, benefitting thousands of workers. Undercover investigators are now conducting investigations into five other fast fashion brands in order to release a report in 2016 on the embedded nature of rights violations in the apparel industry. War on Want will be an active partner in amplifying their voice globally and ensuring the fashion brands take heed to improve working conditions for the people who make our clothes.

Worker Empowerment (WE) have been training on labour rights and collective bargaining at the DMZ migrant centre in Shenzhen, China. Despite ongoing intimidation by the Chinese authorities, they have expanded their outreach and built coalitions with other unions and labour organisations to provide policy recommendations in China on migrant workers' rights and the minimum wage.

In China, a crackdown on labour rights activists has also shaped the work of our partners in the region. SACOM and WE sprang into action with the arrest of the six Chinese labour activists in December. In collaboration with the broader labour movement in China, they held protest actions locally as well as activating international solidarity through petitions, photo campaigns on social media and sustained pressure on the Chinese Government to release the activists. While in Bangladesh, the War on Want Senior Programmes Officer organised a solidarity action with NGWF workers showing messages of support for the Chinese trade unionists at a protest in Dhaka. Following the global solidarity action, four of the activists were released on bail while the other two still await trial. In spite of the volatile context in China, both partners have excelled in reaching workers and carrying out project activities designed to improve the lives of millions.

War on Want has also been working with one of the most vulnerable and marginalised groups of workers in Chinese factories – migrants. Through the DMZ Migrant Centre, we have reached over 45,000 migrant workers to help educate them about their rights. The Centre has been able to set up a legal hotline which has especially benefitted many women unable to get to the Centre in person. The ability of workers to challenge exploitation has exceeded target expectations, ensuring over 10,000 workers have directly benefited.

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Bakers' Union (BFAWU) - War on Want joined UK and US fast food workers in London in January, as part of a global campaign for fast food workers' rights and our advocacy for a living wage. War on Want has been working with the BFAWU on the Hungry for Justice Campaign – the fight for £10 per hour here and \$15 per hour in the US for fast food workers. The Service Employees International Union (SEIU), the union in the US that represents McDonald's workers, brought two workers to the UK and together with the Bakers' union, GMB and War on Want, demonstrated outside McDonald's in Whitehall before a meeting in parliament with John McDonnell MP.

We received a grant from the Marr Munning Trust for the **Malawi Union for the Informal Sector (MUFIS)** to address child labour in the informal economy in Malawi. Informal sector workers in Malawi, make up 90% of the population. A quarter of all children in Malawi, between the ages of 5 and 15, are involved in child labour. The majority of these children are girls and work in agriculture and the informal sector.

The goal is to change the attitudes and behaviours of informal traders towards child labour. Using education and awareness raising, MUFIS aims to get more children off the streets and into school by supporting their parents to improve their own livelihoods through better trading practices; through the enforcement of informal traders' rights; and through realising the long term value of education for children. Thus far in the project, MUFIS has reached out to 207 informal traders training them on the rights of informal traders, business management skills and children's right to education policies in Malawi.

Our latest project with the **Kenya National Alliance of Street Vendors and Informal Traders (KENASVIT)**, funded with Comic Relief, aims to deliver improved conditions for informal traders. A baseline survey shows that over 60% of affiliate members are earning less than 300 shillings (£2) a day.

Through its capacity development, KENASVIT trained 4,302 of its members including KENASVIT leaders, micro enterprise leaders and data collectors, trainers and secretariat.

Key successes include:

- The mentorship approach to learning has been implemented successfully with 40 national leaders being trained, with them training 308 urban leaders, who then went on to train 934 grassroots leaders.
- The Train the Trainer approach to building rights capacity was also successful resulting in training 1,440 members.
- 264 urban alliance leaders have held meetings with county and local government and have made submissions on improving trading conditions. There has been a significant shift with county and local government being more responsive to KENASVIT and its members. At least 50% of the urban centres reported having space designated for trading or having basic services such as sanitation, drainage, water and electricity.
- In two urban centres KENASVIT alliance members have been recognised by the county council and their traders' associations have been allocated office space in the markets.
- KENASVIT members feel that government is now committed to improving their lives by providing stalls, sanitation, drainage, water, lights and security as promises are being translated into reality on the ground.

For the two projects mentioned above, there are immediate benefits in enhancing the advocacy and practical skills of the participants, which impact on the broader wellbeing of informal workers in Malawi and Kenya, as well as directly on a personal level in income from better managing their own businesses. Additionally, informal workers now have a voice at a local and national level. The sharing and cross-fertilisation of these skills and experiences demonstrates that empowering one person is to empower many.

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War on Want's South African partner, **Abahlali baseMjondolo (Abahlali / AbM)** has celebrated some astounding victories. Currently, in South Africa, there are over 1.9 million shacks and informal dwellings - an increase of 26% since 1996. Abahlali is the largest shack dweller's organization in South Africa, campaigning to improve the living conditions of disadvantaged people and to democratise society from below. It has around 25,000 active supporters.

Abahlali has been engaged in a pivotal legal challenge, demanding justice for evictions in Cato Crest. Judge Mokgohloa, of the High Court in Durban, found in favour of Abahlali, ruling that an interdict used by the Provincial Minister to evict shack dwellers was unlawful. The judge also ordered the Provincial Minister to pay all costs. The legal challenge benefitted thousands of slum dwellers.

In the run-up to the hearing, Abahlali held legal workshops in Durban, Pietermaritzburg and Cape Town, working with the Social and Economic Rights Institute of South Africa to produce a 'know your rights' poster and held an awareness campaign outside the court.

Abahlali creatively commemorated Freedom Day with its 'Unfreedom Day' Rally in April 2015, in which over 5,000 shack dwellers participated. It marked Youth Day in June and Women's Day in August by pointing out the poverty, inequality and injustice still faced by poor women and young people living in shacks. Their success as a movement has continued with the launch of branches in five new areas. They have now expanded outside of Durban to include Pietermaritzburg and begun to organise on Ngonyama Trust land where land is held by traditional leaders and not the state. The movement has grown in strength and become recognised as the representative voice of shack dwellers in Kwazulu-Natal. Abahlali was invited to provide testimony to the South African Human Rights Commission on service delivery in municipalities in Durban.

Thanks to Abahlali's campaigning there has been a roll out of electrification in Durban, directly helping to save lives. Inhabitants were being killed, injured and made homeless by the horrific shack fires that occurred every other day. Now, safe from such tragedy and with power and light – thousands of lives have been improved.

Tragically, alongside enhanced profile and impact can come retaliation, and activists have been targeted. The solidarity campaign that War on Want held with Abahlali baseMjondolo and the UK based Solidarity Group in condemning the killing of Abahlali activists helped push the authorities in Durban to make an arrest in connection with the killing of one of the activists, Thuli Ndlovu. Such action is pivotal in ensuring retaliation is not tolerated and helps to preserve the safety of other activists fighting for a better life.

In the last two years War on Want partner **Housing Assembly**, a fledgling movement that our support has helped to flourish thanks to a contribution from Comic Relief, has stabilised in six districts and has a membership of about 6,500 with 400 active Housing Assembly activists. It has also branched out to a rural area, Witzenburg, working with farm workers facing evictions.

Through demonstrations and a stronger voice in formal forums, Housing Assembly have achieved reduced police brutality, an increase in the provision of better social housing, refuse collection and installation of vital water services in settlements.

Housing Assembly has successfully negotiated with the City of Cape Town for the upgrade of houses in the wider Athlone Area. It has an agreement from the City to build drains, for each house to have their own toilet, electricity provision and roads. Housing Assembly has also supported service delivery protests in Khayelitsha and prevented evictions in the Khuyasa

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settlement in Khayelitsha. Working with the Siqalo settlement and the Mayor of Cape Town, a refuse removal service has now been delivered to the settlement, benefitting over 6,000 families. Portable toilets and 15 taps have also been installed as a result of negotiations. Next steps, to build on this success, include a strategy to drive the housing development agenda in Blikkiesdorp.

War on Want arranged a speaker tour in the UK with two inspirational Housing Assembly activists, Faeza Meyer and Josephine Abrahams. The aim of the speaker tour was to highlight the housing crisis in South Africa and link up with trade union and community activists dealing with similar issues, sharing learnings and support. The framework for the tour was the 'Violence of Neoliberalism', which provided us with the opportunity to connect with diverse struggles in the UK. To support the tour War on Want produced a documentary video on housing struggles in the Western Cape and Housing Assembly's formation. A booklet entitled '*Voices of Dissent: building global resistance against neoliberal violence and the criminalisation of protest*' supported the work. It highlighted global struggles for the right to housing and shelter, the right to protest, the right to land and resources and that black lives matter. The booklet collected case studies from South Africa, Nigeria, Buenaventura, Mexico and the UK, bringing struggles together and sharing learnings between social movements.

Housing Assembly and Abahlali, both recognise that the Comic Relief funded project has helped to strengthen their movements to be able to better represent and expand the voices of poor communities struggling for decent housing in South Africa. The target reach of the project was significantly exceeded, and has had tremendous impact on the lives of many South Africans:

On the level of having practical changes in their lives a number of members said:

- "As the people of Siyanda we now have water and sanitation and we were the first settlement to be electrified"
- "Through AbM we now have showers, toilets and water to drink"
- "We have a crèche for the children and I gained employment through the crèche. I can now buy some groceries"
- "With HA, we have an open platform for engagement with the City of Cape Town"
- "We now have taps and portable toilets (Siqalo) because we protested for our demands"

At a personal consciousness level a number of changes are evident:

- "We learnt that when government is planning to build houses for our community that we should participate in the plan"
- "I understand the budget process now and can challenge the local councillor about the budget"
- "We are moulded as leaders where you can fight for your rights and get what you want"
- "We know the law and our rights so we cannot be evicted illegally"
- "We work together as a community and we respect each other. You don't have to work alone, you have to discuss everything with the community"
- "We are now united and living with iSixhosa community, it helped us to see past our differences"
- "We have a 'consciousness' now, we think about the causes of our problems"
- "We have a sense of Ubuntu of a community coming together"

Hundreds of thousands of the poorest people in South Africa have benefited from this Comic Relief funded project, and much has been learnt about how to develop flexible approaches in dealing with social movements, local and national government.

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B. Against imperialism.

To confront imperialism and fight for justice for Palestine.

We will work to:

- Build the movement for justice in Palestine with high profile action against corporations that continue to profit from Israel's oppression of the Palestinian people
- A two-way embargo on the arms trade with Israel
- See an end to G4S's involvement in the violation of human rights in Palestine
- Cancel the UK's new drones programme and see an end to the privatisation of war through the unregulated use of private military companies overseas
- Reduce UK military expenditure and arms exports, stepping up opposition to the UK's nuclear deterrent

War on Want is proud to have consistently supported the rights of Palestinian people to be free from the illegal Israeli occupation and oppression and to live in peace. The summer of 2015 reached an apogee of activity, coinciding with the tenth anniversary of the Boycott, Divestment and Sanctions (BDS) movement. In June we produced our highly popular 'Arming Apartheid' report together with the launch of the Stop Arming Israel campaign website alongside allied organisations. Our collaborations with other groups on this campaign included a vibrant and motivating Stop Arming Israel day school that same month. Our membership magazine *Up Front* helped mark 10 years of building the successful global Boycott, Divestment and Sanctions movement.

On 6 July 2015, at the one-year anniversary of Israel's most recent massacre in Gaza, War on Want participated in protests which shut down three UK factories making weapons components shipped to Israel. All three factories are owned by Israel's largest weapons company, Elbit Systems. At the Shenstone factory the demonstration turned into a powerful case for free speech as 19 protestors were arrested, with the case against them ultimately collapsing in court, and an injunction against peaceful protest was overturned. We played a major role in organising the media work and arrestees support throughout the legal battle.

"It would have been a scandal for people to have been made criminals for protesting the manufacture of weapons used in war crimes. This is a victory for the right to protest" War on Want Senior Campaigner

At the end of 2015, as arrests and violence against Palestinians began to mount to an unprecedented scale, our partner, **Addameer Prisoner Support and Human Rights Association (Addameer)**, developed a targeted UN action on G4S, which we supported. 200 organisations from around the world signed up to ask the UN to drop G4S, which supplies services and equipment to Israeli prisons. Our 'UNdropG4S' action was successful globally, with over 15,000 people taking the e-action to email the UN. There were street actions in more than six cities, and the UNHCR in Jordan publicised that it would not renew G4S contracts. During Israel Apartheid Week, War on Want partner Addameer sent their Director to the UK as a representative, testifying on platforms around the country to the horrific repression being perpetrated against Palestinians.

In March 2016, G4S announced in its Annual Report that it would be fully exiting its operations in Israel in the next 12-24 months, as well as its youth detention centres in the UK. This appeared to be the culmination of a campaign that began in 2012, in which War on Want has played a major global co-ordination role. We will maintain our pressure on G4S until it fulfils these demands.

In January 2016 we launched our Protect Local Democracy campaign aimed at fighting the government proposal to prevent local authority autonomy in deciding where to invest their

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pension funds and how to procure goods and services. A new coalition was formed, which produced the most extensive media attention BDS has ever had in the UK, including front page in the Independent, featuring in the Daily Mail Online, Sky News, BBC's The Daily Politics and BBC Radio 4's Moral Maze. Over 30,000 individuals have responded to the government consultation and lobbied their MP on this. As well as demonstrating support for the BDS movement it has been an opportunity to galvanise people to stand up for local democracy in general. Several councils have now passed resolutions in support of BDS.

A victim of its own success, the attacks on the BDS movement have intensified globally. Our Palestine work also came under fire in a series of smear articles in the Telegraph, partly focused on our Israeli Apartheid Week events and especially on our Palestinian (and other Arab) speakers. Our partners in Palestine, Addameer, still struggling to keep up with the highest number of arrests in nearly a decade, are also coming under attack for their BDS work. A travel ban has even been imposed on our patron, Omar Barghouti. The backlash has been as a result of the successes of the BDS movement, and these have continued to be realised. Companies such as Veolia and Sodastream have bowed to overwhelming people pressure to pull out of Israel; academics and celebrities from Stephen Hawking to Oscar winning actor Mark Rylance are boycotting Israel; universities and student groups around the world are backing the boycott.

We signified our ongoing battle against imperialism in many parts of the world during the year:

- participating in the launch of the 'We are Many' film of the 2003 Iraq demonstrations, in which War on Want is credited
- producing a flyer to commemorate the 40th anniversary of the Moroccan invasion of Western Sahara, which took place on 31 October 1975. We were able to secure the support of all major trade unions on the flyer, signalling that the Saharawi cause is not forgotten among the UK's six million trade unionists, and writing a published letter to the Guardian, signed by the unions.
- we participated in 'Don't Bomb Syria' events, maintaining our position in the movement for peace and against conflict fuelled by western intervention
- we protested alongside allies in the peace movement at the DSEI arms fair in September 2015 – highlighting the sales of arms promoted to some of the world's most oppressive governments
- our hard hitting 'Mercenaries Unleashed' report garnered high profile coverage in mainstream media including the Guardian, Daily Mirror and on the BBC, educating thousands amongst the public about the dark world of corporate hired guns reaping wealth from spreading conflict
- we also marked the 70 years since the Hiroshima and Nagasaki atomic bombs were dropped, with all staff sharing in our social media posts demanding 'never again'.

All of this work contributes to the battle for the rights of people to live free from conflict and oppression, major factors in the persistence of poverty and human rights abuse around the world.

C. Natural Resource Conflict.

To support the rights of communities in situations of conflict caused by dispossession of their resource wealth.

We will work to:

- Join with movements on the ground in partner communities around the world to support their fight to protect their human rights and seek redress

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- Challenge UK based corporations responsible for dispossession of communities around the world through the courts, at their AGMs and by bringing to the UK representatives of local communities to educate the UK public and challenge UK plc
- Continue to work for the self-determination for the Saharawi people through the 40th anniversary of the invasion of Western Sahara by Moroccan forces

War on Want is proud to stand with the incredibly brave people risking their lives in the battle against the devastation wrought by big business through their extractive avarice. We work with communities, broad environmental alliances and networks in Colombia, Peru, the Philippines, South Africa, the UK and in Europe, engaging with social movements and communities resisting the plunder of natural resources by corporations. We have ambitious plans to expand this area of our work in the coming years, and this period sees the early stages of some of those plans set in train.

In the Philippines we have supported the work of the **B'laan indigenous communities** who stand on the frontline against the mining company Glencore. Following a picket outside the Glencore AGM, in London, alongside allies such as the **London Mining Network**, we launched the gritty documentary '*Stop Glencore's Deadly Mine*' at UNISON headquarters, where speakers from Colombia and the Philippines **Kalikasan People's Network** presented the plight of the communities in the Philippines as a result of the Glencore proposal to open two new mines in the country. The international exposure from this video has proven invaluable in amplifying the voice of the community, giving them courage through knowing that they are not alone in their continuing battle to preserve their homes and livelihoods. Nearly 5,000 people have seen the film on War on Want's Youtube channel alone. The related speaker tour engaged with trade unions, activists and Filipino communities around the UK. Glencore have subsequently sold their shares in the Tampakan mine, resulting in the biggest foreign divestment ever recorded in the Philippines. The mine may now lose its environmental certificate, which would prevent the project from proceeding – releasing land back to thousands of local farmers.

War on Want's partner **COSPACC, (Association to Provide Capacity and Legal Support to Communities Affected by Multinationals)**, and the human rights lawyers Deighton Pierce Glynn, are working to support communities negatively affected by BP operations in the oil-rich region of Casanare-Colombia. In October 2015, we hosted exiled Colombian Gilberto Torres, for a hard-hitting nationwide speaker tour entitled '*Oil Justice Now*', which included an impressive live guerrilla-performance piece by 'BP or Not BP' in the British Library. Gilberto is a former trade unionist with Union Sindical Obrera (USO), representing workers in the oil industry. He was abducted and tortured by right-wing paramilitaries in 2002 and now lives in exile in the Dominican Republic. The COSPACC project has received €140 000 in funding support from the Pro Victimis Foundation, for work starting in March 2016, enabling us to build on the successes we've achieved in raising awareness of the case and the fight for justice. In Colombia thousands of people from the Casanare community have been killed or 'disappeared'. By bringing a legal case against one of the big oil companies and telling the stories of people's experiences we seek to protect thousands more from the hidden impunity.

In October we hosted an evening discussion and book launch with the US-Iraqi activist Ali Issa, revisiting War on Want's support for the Iraq Federation of Oil Unions and other non-violent resistance to the US-led occupation.

This year has marked a new partnership in Peru, supporting the **Celendin** community in a court case involving community members arrested in the course of protesting against the proposed Conga mine. We are hoping to build on this work in 2016/17.

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In October we screened the shocking film *'Miners Shot Down'*, about the 2012 Lonmin mine massacre when police opened fire on thousands of striking South African mine workers, shooting 112 and killing 34. We have begun working with **the Marikana Support Campaign (MSC)**, getting behind the consultation process with civil society in South Africa on a proposed independent inquiry into the Marikana massacre. Since the massacre no police officers have been held to account. As our Senior Programmes Officer said: *"It is time for a second inquiry, independent of the state, that puts the victims and their families first, not the careers and reputations of police officers, politicians and mining companies."* This follows the theme of our work in supporting local communities against the violence and human rights abuses they face in trying to protect their land, homes and livelihoods.

We maintained our stand with the people of Western Sahara on the 40th Anniversary of the Moroccan invasion, drawing together support from across our allies, as mentioned above. In our letter published in the Guardian we declared our ongoing solidarity with the Saharawi: *'For as long as it continues, we stand beside the people of Western Sahara in their struggle for justice and self-determination.'* War on Want is proud to stand up for our beliefs - without time-limiting our steadfast convictions.

We have set in train plans to produce a hard-hitting report exposing UK corporate interests in Africa, which have resulted in an ongoing neo-colonial repression of communities. Plus, we hope to further expose the corporate influences in Latin America which cause violent armed retaliation against local people who stand in the way of corporate and government interests. This will use our internal expertise as a solid base to create stronger partnerships in this theme of our work.

D. Food Sovereignty.

To support communities around the world in their battle to control their food production, protect their environment and develop locally appropriate farming models.

We will work to:

- Establish food sovereignty as the dominant framework for addressing issues of food justice and security worldwide
- Build the food sovereignty movement through partnerships with grassroots farmers' movements around the world
- Develop the UK and European food sovereignty movement to challenge the dominance of industrial agriculture and market-led responses to food crises at the heart of the global food regime

War on Want's work on food sovereignty supports peasants and landless movements in Brazil, Sri Lanka, Mozambique and international movements such as **La Via Campesina** and **the Alliance for Food Sovereignty in Africa**. We maintain our active engagement with the **UK Food Sovereignty Movement** and national and international networks opposing the spread of genetic engineering of crops and food. We seek to expand our partnerships into Peru, India, Bangladesh and Zimbabwe.

War on Want Kenyan partner, **NGOMA** (short for **Ng'ombe na Mahindi**) is advancing sustainable local food solutions with support from War on Want. NGOMA held a large seed fair in 2015, vital for the sharing of plant varieties, which it plans to repeat in 2016. They also conducted training on sustainable kitchen gardens and poultry management in five counties across Kenya, supporting the ability of people over a wide area to better meet the nutritional needs of their families. Farmer-to-farmer exchange visits have encouraged collaborative learning to improve farming, for themselves and the environment, for the future.

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Our partner, the **National Farmers Movement in Mozambique, UNAC (União Nacional de Camponeses)**, with 87,000 individual members and 2,100 community associations, is the main social movement in Mozambique fighting for the rights of small-scale farmers. The movement has been at the fore-front of supporting small-scale farmers to keep their land and to gain government support. The government of Mozambique has been encouraging foreign investment in the country under the guise of helping agricultural development. Under this strategy 14 million hectares of land in 16 districts have been taken from small farmers. Land has been appropriated for monoculture crops to produce biofuels and animal food. Family based agriculture is responsible for around 90% of the food consumed in the country and recent policies focusing on large agribusiness have increased poverty and food insecurity in Mozambique. War on Want's support for UNAC is reinforcing the battle for the people of Mozambique to continue to feed themselves.

UNAC have been running sessions with their members on the role of community leaders, in order to promote and defend their rights and make links with the government to that end. This has also been an opportunity to educate members on land laws to enable them to monitor corruption and the sale of land.

MONLAR (The Movement for National Land and Agricultural Reform) has been prolific in its activities to support food sovereignty in Sri Lanka.

In this second year of Big Lottery funding, MONLAR worked with 1,410 families in 54 villages across Sri Lanka, providing vegetable seeds and chicks, as well as delivering gender workshops exploring women's rights and gender equality plus extensive training on agroecology. Women accounted for 75% of the farmers supported. In February 2016, MONLAR completed an extensive piece of research into land issues in Sri Lanka and produced a set of policy recommendations which will be used in its advocacy activities. Dr Lionel Weerakoon, the project coordinator, has also been invited to join a committee established by the President of Sri Lanka to help the country make a transition to sustainable agriculture over the next three years; a transformational direction for the people of Sri Lanka.

With the International Programmes Director of War on Want holding the Chair of the **UK Food Group**, we played a pivotal role in the UK National Gathering. The Gathering brought together diverse individuals and groups working on food from around the world, for four days of sharing experiences, building skills, knowledge sharing and action planning to continue building a sustainable and fairer food system.

We also support the work of La Via Campesina, **Pan Asian Women Peasants**, the Alliance for Food Sovereignty in Africa, **Corporate Agribusiness in Africa** and **GRAIN** where War on Want Executive Director, John Hilary, is on the board. GRAIN's research and analysis supports the fostering of new forms of cooperation and alliance-building. Participating in such movements is key to War on Want's goals of global movement building to tackle the root causes of global poverty.

E. Corporate power.

To challenge corporate power where such forces are at the expense of working people and local communities; addressing corporate accountability and impunity in human rights violations; positioning civil societies' needs above those of corporate power.

We will work to :

- Stop the Transatlantic Trade and Investment Partnership (TTIP) and other damaging free trade deals, building the global movement for positive economic alternatives

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- End tax dodging by multinational corporations by means of new regulation that will raise billions in government revenue for the UK and for countries of the global South
- Spread the message of tax justice to 8 million public service workers in Europe through our education programme with European trade union confederation EPSU, including a high profile conference in Brussels
- Promote the defence of human rights around the world through a binding UN treaty on business and human rights
- End the criminalisation of protest movements across the world, focusing on the oppression of activists challenging corporate power or those on the margins of society

War on Want occupied a unique position as a leader in Europe in the campaign against the Transatlantic Trade and Investment Partnership (TTIP). War on Want was one of seven organisations which set up the European Citizens' Initiative petition against TTIP and CETA. By spring 2016 it had soared to over 3.4 million signatures. Over half a million of those who have said NO to these undemocratic and deadly deals are from the UK.

Included amongst the successes achieved throughout this period are the following:

A record 150,000 people responded to the European Commission's consultation on the controversial investor-state dispute settlement (ISDS). 97% rejected ISDS and its big business bias.

War on Want helped to organise protests in over 750 towns and cities around the UK. Hundreds of thousands of people across Europe have taken to the streets to say NO to TTIP. This presence put real pressure on our MPs and MEPs, and the deal has seen delay after delay.

When the European Parliament was asked to pass a pro-TTIP resolution, pressure from War on Want supporters on MEPs ensured Labour switched position and the vote was cancelled at the last minute. The resolution would have given the EU trade commissioner, Cecilia Malmström a new boost in her efforts to complete the deal.

John Hilary, War on Want's Executive Director, gave evidence to the House of Commons Environmental Audit Committee EAC about the grave threats which TTIP poses. They subsequently released their statement saying TTIP risks an "unacceptable race to the bottom in environmental regulations".

Vivienne Westwood and cosmetic business Lush joined forces with War on Want to produce a limited edition shower powder to highlight the campaign. High streets in 14 European countries via 276 Lush shops brought news of the deadly deal to new audiences using a special publication given to customers during a fortnight of high profile activity.

War on Want's research, now published in 12 languages, was used as key evidence during a debate on TTIP in the Houses of Parliament. The new Labour leadership now fully oppose TTIP.

10 UN Independent Experts condemned the grave threats to human rights from trade deals like TTIP, adding to the growing number of civil society groups and experts who have denounced the deal.

War on Want has helped form new groups such as Artists Against TTIP and Business Against TTIP. Artists Against TTIP includes prominent actors, designers and others who came together to produce a video explaining how our public services are up for grabs under TTIP. These groups helped to grow the campaign in the public eye and galvanise support.

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We published our report *'Rough Trade: The threat of TTIP to small businesses in the UK'* demonstrating how TTIP would be a threat to thousands of small businesses, and thus livelihoods, across Europe.

War on Want has also worked closely with the Jamie Oliver team. Jamie Oliver has acted as an advocate against TTIP by speaking directly with members of the government. His team helped to produce a video, working with UNISON, on the threat TTIP poses to food safety.

War on Want's digital outreach has also spurred on hundreds of thousands of people, from our widely shared memes ridiculing Cecilia Malmström's quote: *"I do not take my mandate from the European people."*, to our translation of exposés from the secretive 'Reading Room' where documents about TTIP are accessible to the select few under bizarrely heavy security.

We seized the opportunity of the Paris climate talks in December 2015 to highlight the threat TTIP poses to our environment. With articles in the Guardian about tar sands oil entering Europe and an exclusive on the EC granting Exxon Mobil special access to the TTIP energy chapter, we also revealed in the Independent the EU's leaked negotiating position, which prioritised corporate led trade over ambitions to cut emissions.

We arranged for activists from Manchester Against TTIP and Students Against TTIP to be funded to travel to Brussels for a Seattle to Brussels Network training session on investor-state dispute settlement system (ISDS)

We worked closely with Plaid Cymru to translate our TTIP: Democracy for Sale leaflet into Welsh ahead of the Wales TTIP Day of Action on 30 January.

This mass mobilisation and education of people and communities of interest around Europe resulted in the delays to negotiations on the trade deal, kicking it further from reality. War on Want has also demonstrated a reach and influence far beyond its size and profile, bringing people together around issues of social justice across Europe. Importantly we have emphasised how big trade deals such as this can form the template for dealing with countries in the global south who risk being squeezed into yet more unfavourable trade relationships which cement the power of richer countries and big business.

Tax Justice: This year saw the culmination of a European funded tax education project, directly linked to demonstrating the importance of tax receipts in countries around the world to pay for vital services and infrastructure, in support of the Millennium Development Goals.

We used a number of engaging tools and tactics to bring people into the issues, and enabled their better understanding of the importance of tax in tackling poverty globally:

We launched an online multi-lingual petition calling for country by country reporting, hosted by partners and ally organisations around Europe. Following this, discussions with Oxfam, Eurodad & Moveon have taken place to ensure alignment between parallel petitions. War on Want now plays a key part in the European movement for tax justice. Nearly 14,000 people have taken part in the UK, to demand tax transparency. This has allowed **EPSU (European Public Services Union)** to use a new tool which can build unity of action and reinforce an existent common demand between members. We also produced a hard-hitting short film and an online quiz, focusing on EU tax affairs, has been launched as a final activity of the Tax Justice project.

War on Want co-sponsored (with EPSU, **SEIU (Service Employees International Union)** and **Change to Win**) the *'Unhappy Meal'* report which exposed McDonald's tax avoidance practices across Europe. In December, the campaign notched up a success when

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the European Commission (EC) launched an investigation into McDonald's. In early January the coalition of groups sought to heighten pressure on McDonald's by launching a competition complaint to the EC. The following day there was a lively demonstration of UK and US fast food workers in Whitehall. We used a video of this demonstration, promoted on social media, to raise understanding of trade unions and economic justice issues, as well as increase pressure on McDonald's. This work allows War on Want to develop innovative allies, supporting our mutual goals of giving workers a decent wage, extending opportunities to engage with supporters: highlighting the role of unions in securing better livelihoods.

Country by Country Reporting Stunt: War on Want joined a coalition of organisations, including Christian Aid and Restless Development, as part of the **Global Alliance for Tax Justice (Europe)**. The call for actions during Tax Justice week in support of Country by Country Reporting gained visibility through social media channels due to the quality of the content we provided.

Overall, our work on tax has reached millions of people, providing them with education and ways to take action in pursuit of tax justice for everyone. You can read more about this work in the section below.

As we reported earlier - in 2015 we were privileged to host two women housing activists from our South African partner Housing Assembly. Their speaker tour raised awareness of the housing crisis in South Africa and enabled us to link up with housing activists in the UK to build a global campaign for decent housing for the poor.

At the Voices of Dissent event, which rounded up the UK speaker tour, these various struggles against the global violence of neoliberalism were brought together. The Radical Housing Network, The London Mexico Solidarity, Defend the Right to Protest and Movimiento Jaguar Despierto joined the activists from the Housing Assembly to share experiences of the violence of neoliberalism. Through videos and speeches on the political struggles relating to housing, land appropriation and the criminalisation of protest, activists were able to get a sense that a global movement uniting these struggles was vitally important as was the need to keep building local struggles. In particular, our Housing Assembly partners were energised and motivated by the solidarity they were met with. A key aspect of War on Want's mission as a charity is to support this mobilisation of groups around the world fighting for their own rights.

F. Impact and influence.

To increase our ability to bring about long-term transformative change in the fulfilment of our objects we will build capacity to intervene in political debates in the UK and worldwide, developing new alliances with progressive forces, communicating positive alternatives, setting the agenda at the radical edge, using new opportunities such as the digital revolution to reach new audiences and build our activist base.

We will work to :

- Win the arguments for radical progressive change by expanding our communications outputs, engaging with topical political issues as well as our strategic themes
- Maximise opportunities for activist mobilisation through digital platforms and our website
- Build the movement for social and global justice by increasing our membership and supporter base, setting up new networks of War on Want ambassadors and community organisers around the UK

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- Mobilise the members of other progressive forces in support of our work through our links with trade unions and other social movements.
- Build the movement of progressive businesses by expanding our existing partnerships with companies that share our principles.
- Develop our relations with progressive funders and explore new methods of funding in support of the movement for radical change.

In this year of War on Want's 65th Anniversary we further extended our reach and influence through our communications. Thanks to investing in digital tools such as a new website and use of online platforms for our emails, donations and campaigning actions, we have created a significant uplift in the volume of our communications to both supporters and other external audiences. We have responded proactively to the fast pace of change in the way people access news and information. We continue to make this a priority in order to build our profile and influence. Our high profile work on TTIP and Palestine has been supported through our digital outreach as well as through traditional media and physical events. Integrating online and offline activities has enhanced our impact – drawing new people to real world events and sharing events through social media which gives them a much wider reach.

The War on Want website achieved 408, 622 visits during this year. This is a 5% increase on visitors during 2015/16 and 64% increase on the year before. Our new site was built with mobile platforms in mind, and 20% of these visits were from smart phones, iPhones in particular, (nearly double that in 2013/14).

We acquired over 25,000 new supporters over the course of the year, and tens of thousands of actions were taken online on our own platforms, not including those many thousands who also participated through us on other e-petitions such as the TTIP, tax and Stop Arming Israel petitions which we promoted alongside allied organisations.

As part of our educational and empowering membership communications our members' magazine, *Up Front*, had an election special edition helping supporters ask questions of the candidates, in support of our key issues. In the second edition of our members' magazine we launched our new strategy for the period 2015 to 2020, outlining how we will advance our charitable purpose for the coming years.

Tax, TTIP as well as workers' rights formed the main themes of engagement at the major trade union conferences we attended. We also had a presence at a wide variety of other union led events around the UK. War on Want engaged with over 3,000 union members through one to one conversations and dispersal of our educational material at the main conferences, plus we spoke on the main platforms reaching many thousands more. In particular our EU funded tax project reached the memberships of the **Public and Commercial Services Union (PCS)**, **Sweden's Union of Civil Servants (ST)**, the **Community and Public Sector Union (CPSU)**, **Northern Ireland Public Service Alliance (NIPSA)** and EPSU affiliated unions around Europe, which between them have a total of 8 million members.

Our creative and compelling online and offline educational materials gave accessible information about the impact of tax on all our lives and in particular how tax justice is key to ensuring countries in sub-Saharan Africa have the income to spend on vital public services. 2,548 workers, trade unionists, public sector workers and others were given direct training. Our shockingly realistic video of a world with no tax demonstrated how vital tax receipts are for government to ensure essential services and support poverty reduction. Over a hundred thousand members of the public were reached through its promotion.

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CPSU's participation in the EU funded tax justice project has set the stage for the development of a new set of actors. A key outcome, noted by them, was: *'a realisation of the role our members can and should play in raising Tax Justice issues not only at home but in the wider EU/World context. The bringing together of representatives from a number of NGOs and other trades unions at our seminar has given an impetus to establish a Tax Justice Group amongst Irish Trades Unions which can work alongside our NGO partners.'*

As part of #heartunions week we promoted bonds of solidarity between workers worldwide. Global War on Want partners sent messages of solidarity to UK trade unions in support of #heartunions week.

In reaching out to wider audiences and communities of interest and in support of other groups, empowering them to make change, we have set up and supported groups such as Business Against TTIP, which early on garnered over 300 businesses in support, Artists Against TTIP and others. We worked with UNISON on a hard hitting TTIP and food video, which was promoted to their members. This was extremely popular video on the UNISON website, and on our website it had a reach of over 100,000 and nearly 800 shares. It was recently shown at the UNISON annual conference to 1,000 delegates.

As mentioned above, we were delighted to be able to strengthen our relationship with progressive business **Lush cosmetics**, working closely on the TTIP campaign in hundreds of their stores across Europe, with Vivienne Westwood on board to design a 'showder' for sale in shops, and a free newspaper outlining the fight against TTIP – reaching tens of thousands of shoppers and readers.

We supported the group Eritrea Focus with budget and proposal building for funders. The overall objective of this project is to build Eritrea Focus as a strong and effective organisation that is able to successfully advocate for democracy and human rights in Eritrea. The synergy with our work includes a research brief on the impact of mining in Eritrea.

War on Want was one of the supporting organisations behind the astounding 'Refugees Are Welcome Here' march held in London on 12 September, and we have continued to highlight the role played by UK foreign policy in fomenting the crisis in Syria and Iraq.

Our engagement on the organising committee of the **People's Assembly Against Austerity** gave us a major presence in the week of protest actions during the Conservative Party conference in Manchester, with over 200 people attending our two 5 October events on TTIP and austerity, one day after the major TUC demonstration, which involved speakers cutting across a range of our allies and audiences including Owen Jones, Icelandic MP Birgitta Jónsdóttir, John Rees of the People's Assembly, Paula Barker from UNISON NW, Stop TTIP Manchester's Rowan Mataram and Sam Lowe from Friends of the Earth.

We have begun to build strong alliances with groups and individuals in the North West of England as a pilot regional project. We now have a volunteer North-West organiser based in Manchester, and excellent links with NW TUC and UNISON NW. We have actively supported more events in the region including 'Skill up' in Manchester with groups such as Global Justice Now and Jubilee Debt Campaign.

Our speaker tours have travelled the country, sharing struggles from across the world with those engaged in similar battles in the UK. The joint empowerment has been awe-inspiring and we are privileged to have been able to support the continued motivation and impetus of those struggles for a better world.

Looking to a better future for all – War on Want activities for 2016/17

The coming year brings major challenges and opportunities for War on Want and its allies: Decisions and actions in the external environment have the potential to greatly impact War on Want's work and that of our partners; the vote to leave the European Union; the continuing secrecy around corporate authored trade deals and lobbying so clearly demonstrated in dodgy trade deals such as TTIP and CETA; the increasing gap between the power of the richest and the poorest in society; the polarisation of right and left, rich and poor; public persecution which leaves vulnerable groups and communities exposed to abuse and discrimination; the increasing disillusionment with the efficacy of democratic intervention and the growing desire of people to come together to find common ground and create new communities to deliver real change present both real challenges and powerful opportunities for War on Want.

In the UK, increasing regulation and prescriptive ways of working for charities and other civil society bodies will provide challenges in ensuring our systems and activities meet administrative requirements whilst we continue our movement building work and resolute and principled stand against the root causes of poverty and oppression. Trust in charities is being eroded as more responsibility is being shifted to the sector to deliver services, previously the responsibility of government bodies, whilst campaigning work, intended to propose solutions to problems, is publicly admonished.

A new strategy for our International Programmes work will energise our global partnerships, providing new relationships and wider impact in pursuit of our charitable objectives. We will be expanding into new countries in Asia, Latin America and Africa. We will seek to support waste pickers, home based, domestic, migrant, seasonal and precarious workers.

Workers' rights / right to the city

A new Comic Relief grant, for a project with Abahlali baseMjondolo, Housing Assembly and new partner, Ubunye Bama Hostela, will realise the rights of slum dwellers to decent housing, basic services and tenure security in South Africa. It will see leaders in the movements become responsible for mentoring and supporting other members and will trial an innovative strategy for social movement engagement. The project will train over 5,000 activists to engage in frontline work including data collection, participating in urban planning processes and providing legal advice to the 77,000 movement members.

We are developing plans for working with the Surplus Peoples Project in South Africa, to support seasonal and migrant farm workers to access decent living and working conditions. The project will establish farm worker committees and run awareness workshops on issues such as legal rights.

War on Want will deepen its relationship with Palenque el Congal. We hope to focus on building community capacity to ensure effective protection and realisation of rights and collective redress for Afro-Colombian communities in and around Buenaventura in Colombia. We are looking forward to participating further in NOMADESC's University of the People. It will facilitate learning exchange programmes between NOMADESC in Colombia and Housing Assembly in South Africa.

With the support of War on Want, FTZ&GSEU in Sri Lanka hopes to set up a laundry project which will allow workers to not only access a vital service, but most importantly, have the laundry serve as a hub for worker outreach by the union. With many women unable to make time to access the union on their day off, the hope is that this will make a significant change. We will continue to try and find innovative ways to reach women workers who suffer the

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most exploitation, in order to better support their education and empowerment in standing up for their rights.

Thanks to our support, the Rainbow Collective and Tiger Voice Collective will use the opportunity provided by new technology to reach women and support their education about workers' rights. An app will be placed on mobile phone sim cards (the most common way to share information in Bangladesh) and a range of videos will be shared, about day to day issues affecting female garment workers.

The third anniversary of the appalling Rana Plaza disaster will be a key moment to build on the resurgence of public interest in the UK around workers' rights in Bangladesh. War on Want will be active in the media, drawing attention to the ongoing structural issues driving injustice in factories in Bangladesh and globally.

We will be producing a revealing expose of UNIQLO's activities in Chinese factories in a hard-hitting report. The report will be published alongside an all women speaker tour of the UK, together with campaign actions in support of our partner SACOM's work to create better working conditions for the millions of garment workers in China.

Building on our extensive ongoing workers' rights campaigning we will develop a challenging UK facing campaign against precarious contracts and for the rights of vulnerable groups, such as migrants, to access full protection and stable working conditions. Targeting the worst examples of exploitation, we will seek to ensure such practices are eradicated and all workers can access decent work, combatting the race to the bottom in terms and conditions.

Food sovereignty

War on Want will continue to work with the APPG on Agroecology and the Centre for Agroecology and Water Research (CAWR) to raise awareness in the UK of the impact of DFID funding for large scale commercial farming on small scale farmers, food production and climate change. We aim to bring over two small scale farmers from our partners, UNAC and NGOMA, to participate in a Parliamentary briefing where DFID will be questioned on their practice. This will be combined with a tour of the UK to draw together our work on food sovereignty in the UK and globally. This enables us to build on the innovative programmes we have already begun with UNAC and NGOMA.

We aim to produce research on UK supermarkets demonstrating the links with farmers around the world, illustrating current practice and possibilities for improvement. The way in which War on Want links the work of our partners directly to UK based activity is key to our relevance and impact.

Imperialism

We will continue our work to protect local democracy, working with activists around the country as part of the local democracy movement. We will support local authorities as they battle in the courts for their right to take their mandate from locally appointed decision makers, on investments and purchasing decisions.

Our work with students will receive a boost as we dedicate resources to enhancing its potential to create active communities of young people in the fight against oppression.

We will continue our work for peace as we mobilise our supporters against the investment of UK resources in nuclear weapons and advocate for positive investments for the good of society.

The publication of the long awaited Chilcot report offers a moment to reflect on the outcomes for the hundreds and thousands who have died as a consequence of the Iraq War, and those they leave behind. We will continue to caution and campaign against any further such intervention in the world and for the protection of those who have been forced to become refugees from such conflicts.

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Resources and conflict

We are seeking to expand our programmes and partnerships in countries where we currently work as well as new countries including Peru, Cambodia and West Papua and areas such as North Africa and West Asia.

We will release a robust and detailed report into 101 companies listed on the London Stock Exchange who operate in Sub-Saharan Africa. It will explore connections with British foreign policy and draw out country case studies focusing on Madagascar, Zambia and Western Sahara. It aims to impact future policy by providing tangible recommendations to take forward. We will continue to develop our work with mining affected communities and their struggles for justice and respect for their rights. We will back the Marikana Support committee in their consultative process on the idea of a Consultative Civil Society Inquiry into the Marikana Mining Massacre. We will develop a booklet to share with our supporters here in the UK. The booklet will outline what is planned for the alternative inquiry and provide avenues for solidarity intended to impact positive outcomes for those affected.

We will work with a range of allied organisations here in the UK to support the Xolobeni community in South Africa in their struggle against an Australian mining company seeking to mine mineral sands on their land. We will meet members of the community to explore the best way we can work with them to protect their lives and livelihoods.

War on Want will host Marylen Serna Salinas, spokesperson of Congreso de los Pueblos, at our Annual Conference and on a speaker tour, as well as arranging meetings in parliament and with a variety of NGOs. Her visit will form part of a European Tour used to rally support for the creation of a roundtable for the participation of Civil Society in the construction of peace in Colombia. Our Programme Officer will visit Colombia during the General Strike, which aims to challenge government policies and put pressure on it to establish the right for civil society to participate in the construction of peace. We will take a stand alongside the people of Colombia by sending communications from our supporters to President Santos, to prevent violence being perpetrated against demonstrators and to urge the inclusion of civil society and their needs in this historic process. The overriding goal is for peace to be agreed alongside agreements with all parties including civil society - the only way this 70-year conflict will be ended.

Corporate Power

Working with the Department of International Relations at the University of Sussex, we aim to hold a series of workshops with NGO's and mine-affected communities in Colombia and South Africa to interrogate voluntary corporate responsibility with regard to human rights in the extractive sector. A further set of workshops will be carried out with NGO's in the UK. Drawing on these workshops a suite of joint-discussion documents will be produced. The project will also provide for a series of meetings with policy makers here in the UK on the issue of corporate responsibility and on redress for victims of human rights violations at the hands of mining corporations.

We will ramp up our work on CETA as it nears ratification. Our goal will be to build on the incredible movement we have mobilised to stop TTIP in order to prevent CETA from going through. By focusing on the lack of democracy and explicit primacy of corporations over people we will educate and energise activists to halt CETA in its tracks.

We will give new life to our Love Fashion Hate Sweatshops campaign by engaging with students on new communications to energise young people in the campaign to demand better sourcing policies that support the rights of garment workers from the companies that sell clothes on the UK high street.

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Impact and influence

We will continue to adapt to and adopt new technologies and tactics to enhance our communications and reach. Our outputs will continue to increase and we will raise engagement levels, reaching over 40,000 likes on Facebook and 30,000 followers on Twitter as well as over half a million visitors to our website.

We will continue to advocate for our partners where their safety is threatened in order to shine a spotlight on such abuses. We aim to ensure that perpetrators are challenged and brought to justice so that activists and actors can continue their fight for a better world, free from harm.

In the run up to the EU referendum we will remain impartial but use the opportunity to provide education related to some of our key issues, such as TTIP, CETA and the impact of EU institutions on economic policies and labour rights.

Resistance Rising: Responses to the death of democracy, our conference in April 2016 will aim to bring hundreds of people together around our core issues, meeting partners and allies to develop knowledge and strategies for using our voices for positive change. By linking it with sister organisation and conference Summat New in Leeds we will continue our development of regional relationships and engagement to achieve greater impact and influence on our core issues, as well as catalysing communities for progressive change.

Financial Review

In 2015/16, increased committed giving and donations together with further new funding from Trusts and Foundations saw another increase in our unrestricted income; underlying restricted income has also increased, with restricted grant income increasing from £822,114 in 2014/15 to £895,541 in 2015/16.

The unrestricted surplus for 2015/16 was £99,553 before the net gain on investments, taking unrestricted reserves to £623,895. The balance of designated funds was £1,327,214 at the end of 2015/16, down £73,267 in the twelve months, with new designated income of £150,928 and expenditure of £205,558.

Significant events that have affected performance

There have been no significant events that have affected performance.

Fundraising performance

Fundraising performance exceeded objectives in both absolute returns and the return on investment. Plans required £920,996 with a return on investment of 1:1.71; fundraising delivered £1,193,884 and a return on investment of 1:2.39.

Investment performance

In their instructions to Rathbone Greenbank Investments, the trustees set a total return of 6% per annum. As the portfolio only reached full value in September 2016, a six month target of 3% was set and the portfolio delivered a total return of 2.66% against this target

Principal funding sources

We received 45% of our funding in the form of grants for restricted purposes. These funds provide significant support for its programme across the four thematic areas detailed above and campaigning work. Major funders who give more than £10,000 to support our work are:

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International Programmes	Sweatshops & Plantations	TRAID; The European Union, UIA, Commonwealth Foundation and private donors.
	Food Sovereignty	The Big Lottery Fund and private donors.
	Informal Economies	DFID; Comic Relief.
	Resources and Conflict	Pro Victimis and the Joffe Charitable Trust
Campaigns	Economic Justice	The European Union; JMG Foundation; Rosa Luxemburg Foundation, the Network for Social Change and private donors.
	Global Justice	Joseph Rowntree Charitable Trust; private donors.

This key work is also supported by the funds received through committed giving, donations and legacies.

Reserves Policy

At 31 March 2016, War on Want held a general reserve of £623,895; 5.9 months' running costs based on 2015/16 budgeted unrestricted expenditure. This is within the policy of between 3 and 6 months unrestricted running costs set by the Council of Management to ensure War on Want's sustainability in the event of a future reduction in grant funding or legacies.

The designated fund of £1,327,214 includes £798,898 in fixed assets; £85,259 for the maintenance and refurbishment of War on Want's office premises at 44-48 Shepherdess Walk; £75,998 for investment in Fundraising; £4,241 for investment in digital and social media and £45,000 for investment in Campaigns; £10,000 for investment in outreach and activism; £45,000 for investment in International Programmes; £50,000 for investment in small grants for partners; £75,000 to invest in organisational development; £72,818 for investment in innovation and new opportunities; £30,000 for the development of a photo library; £25,000 for investment in digital archiving and £10,000 for our annual conference in 2017. Details of the likely timeframe for the spending down each designated fund are listed in note 17.

The remaining £532,369 is held in restricted funds, bringing our total reserves to £2,483,478.

Investment Policy

Our investment policy states:

"Whilst recognising that the Council of Management has a duty of care to ensure that any investment is made in order to provide the charity with the highest possible level of return, the Council of Management has also considered the potential risk caused where investment in a particular type of business would conflict with the aims of the charity. To this end and to ensure that War on Want is not in breach of the Trustees Act 2000, the Council of Management has set out the following core principles;

1. War on Want will not invest in or be directly associated with businesses that directly contravene its charitable objects;
2. War on Want will not invest in or be directly associated with businesses that could be reasonably judged to bring War on Want into disrepute;

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3. Where financially prudent, War on Want will seek to invest in businesses that improve, or support improvement to, livelihoods and working conditions in developing countries.

The Council of Management acknowledges that, as part of a Campaigns strategy, War on Want may make a nominal investment in order to access shareholders' meetings. These purchases will need to be approved on a case-by-case basis by the Council of Management or its delegated representative."

Structure, governance and management

Governing document

War on Want is a charitable company limited by guarantee, incorporated on 8 June 1959 and registered as a charity on 22 September 1962. The company was established under a Memorandum of Association, which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the charity being wound up members are required to contribute an amount not exceeding £10.

Appointment of the Council of Management

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Council of Management. Under the requirements of the Memorandum and Articles of Association the members of the Council of Management are elected to serve for a period of three years, after which they must be re-elected at the next Annual General Meeting. Any member of the charity is eligible for election to the Council of Management and members are actively encouraged to serve in this capacity.

Trustee Training and Induction

Our trustees are elected from our membership. When new trustees are elected they are given an introduction to the work of the charity and provided with the information that they need to fulfil their roles, including information about the role of trustees and charity law. New trustees attend an induction meeting prior to their first attendance of a Council of Management meeting.

Organisational Structure

The Council of Management, which can have up to 12 members, administers the charity. The Company Secretary also sits on the Council, but has no voting rights. The Council meets quarterly, and there is one sub-committee, the Finance and Resources Committee, which meets prior to each Council meeting. In addition lead trustees are appointed for each area of the charity's work and these trustees meet with the relevant directors and staff members on a regular basis. An Executive Director is appointed by the trustees to manage the day-to-day operations of the charity and is assisted in this role by the other members of the Senior Management Team.

Pay policy for Senior Staff

The Trustees consider the Trustees and the senior management team comprise the key management personnel of the charity. All trustees give their time freely with none receiving remuneration in the year. The current salary structure for all staff (including the senior management team) was agreed by the Trustees and the Trade Union shop, and annual pay awards across all grades are also subject to agreement between the Joint Negotiating Committee (JNC) and the Trade Union Shop. However, the Trustees retain sole responsibility for setting the remuneration package of the Executive Director.

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Risk Management

Trustees reviewed the strategic risks facing the organisation. These risks are grouped under five risk areas:

1. Reputational risk
2. Regulatory risk
3. Financial risk
4. Legal risk
5. Business continuity

Each risk area includes a number of principal risks and uncertainties and mechanisms management and mitigation which are laid out below:

Risk area	Principle risks and uncertainties	Management and mitigation
Reputational risk	Organisational communications	<ul style="list-style-type: none"> • Communication strategy • editorial policy
	Campaigns	<ul style="list-style-type: none"> • Campaigns strategy & business plan • Sign-off procedures • Media protocols
	Partners	<ul style="list-style-type: none"> • Programmes strategy & business plan • Partner assessment & approval procedures • Partner contracts
	Fundraising	<ul style="list-style-type: none"> • Sign off procedures for fundraising appeals & messaging • Clear policy on reserves
Regulatory risk	Compliance with charity law	<ul style="list-style-type: none"> • Trustee induction programme • Standing Financial Instructions • Strategic Plan • Business plans • Quarterly, minuted Council meetings with departmental performance reports • SORP compliant reporting • Investment policy
	Compliance with employment law	<ul style="list-style-type: none"> • Staff handbook & HR policies • Legal updates on employment law • Tailored legal advice where appropriate
Financial risk	Fraud & theft	<ul style="list-style-type: none"> • Fraud, misappropriation and identity theft policy & procedures • Internal expenditure authorisation procedures • Approved cheque signatories • Weekly cash counts • Monthly control account reconciliations

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Risk area	Principle risks and uncertainties	Management and mitigation
Financial risk	Partners	<ul style="list-style-type: none"> • Partner contract including budget • Partner quarterly financial reporting • Monitoring visits with financial checks • External audits
	Misuse of restricted funds	<ul style="list-style-type: none"> • Internal expenditure authorisation procedures • Unique ledger coding for each restricted fund • Regular I&E accounts for each restricted fund
Legal risk	Libel	<ul style="list-style-type: none"> • Verification and sign off procedures • Staff training on libel
	Legal action by an employee	<ul style="list-style-type: none"> • Staff handbook • HR policies & procedures • Employers' liability insurance
	Legal action by a member of the public	<ul style="list-style-type: none"> • H&S policy & staff training • Public liability insurance • Additional event insurance if required • Risk assessments for third party venues
	Breach of copyright	<ul style="list-style-type: none"> • Procedures for obtaining prior written permission for use of copyrighted material
Business continuity	Financial viability (going concern)	<ul style="list-style-type: none"> • Annual budgets • Monthly monitoring • Quarterly accounts to trustees •
	Close down by members	<ul style="list-style-type: none"> • Regular updates via Upfront & email communications • Strategic Plan • AGM & Annual Conference
	Data security and integrity	<ul style="list-style-type: none"> • Nightly external backup of all data

War on Want

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Legal and administrative details

Our Objects

The objects of the charity are:

1. To relieve global poverty however caused through working in partnership with people throughout the world;
2. To promote human rights (as defined in the Universal Declaration of Human Rights and subsequent United Nations and International Labour Organisation conventions and declarations) and, in particular, such human rights which contribute to the relief of global poverty by all or any of the following means:
 - 2.1 monitoring abuses of human rights;
 - 2.2 relieving need among the victims of human rights abuse;
 - 2.3 promoting respect for human rights among individuals and corporations;
 - 2.4 raising awareness of human rights issues;
3. To advance the education of the public into the causes of poverty and the ways of reducing poverty by conducting research and publishing and disseminating the findings of such research.

Charity number: 208724

Company number: 629916

Registered Office
and operational
address: 44-48 Shepherdess Walk
London, N1 7JP

Honorary President: Rodney Bickerstaffe
Honorary Vice Presidents: Rt Hon Lord Hattersley of Sparkbrook
Lady Wilson of Rievaulx

War on Want

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Directors and trustees:

The directors of the charitable company (the charity) are its trustees for the purposes of charity law and throughout this report are collectively referred to as the Council of Management. The trustees serving during the year and subsequently were as follows:

Trustee	Changes since 1 April 2015	Finance & Resources Committee
Steve Preston Chair		✓
Sue Branford Treasurer	Stood down 23.04.2016	✓
David Hillman Vice Chair		
Mark Luetchford		
Guillermo Rogel		
Gaynelle Samuel Vice Chair		✓
Atif Choudhury		
Branislava Milosevic		
Anna Morser		✓
Tony McMullan	Stood down 23.04.2016	
Jon Neall Treasurer		✓
Amanda Johnson		✓
Norina O'Hare	Appointed 23.04.2016	
Mike Cushman	Appointed 23.04.2016	

Company Secretary

Benedict Birnberg

Senior Management Team:

John Hilary	Executive Director
Ruth Ormston	Finance and Administration Director
Graciela Romero Vasquez	International Programmes Director (to January 2016)
Saranel Benjamin	International Programmes Director (from January 2016)
Adina Claire	Fundraising and Communications Director
Vicki Hird	Campaigns and Policy Director (from July 2015)

Auditors:

Kingston Smith LLP
Devonshire House
60 Goswell Road
London, EC1M 7AD

Bankers:

Unity Trust Bank plc
Nine Brindleyplace
Birmingham B1 2HB

Bank of Scotland
600 Gorgie Road
Edinburgh EH11 3XP

Investment Managers:

Rathbone Greenbank Investments
10 Queen Square
Bristol
BS1 4NT

Quilter Cheviot
One Kingsway
London
WC2B 6AN

Statement of Trustees' responsibilities

The trustees (who are also directors of War on Want for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice.)

Company law required trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company and of the incoming/ outgoing resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

So far as the trustees are aware, there is no relevant audit information of which the company's auditors are unaware. The trustees have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Auditors

Kingston Smith LLP have indicated their willingness to continue in office and in accordance with the provisions of the Companies Act it is proposed that they be re-appointed auditors for the ensuing year.

By order of the Council of Management



Steve Preston
Chair

7 September 2016

Independent auditor's report to the members of War on Want

We have audited the financial statements of War on Want for the year ended 31 March 2016 which comprise the Statement of Financial Activities, the Summary Income and Expenditure Account, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 'The Financial Reporting Standard Applicable in the UK and Ireland'.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement [set out on page x] the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and

War on Want

Annual Report and Financial Statement for the year ended 31 March 2016

- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report and from preparing a Strategic Report.

V.S.T. LK LLP

Neil Finlayson (Senior Statutory Auditor)
for and on behalf of Kingston Smith LLP, Statutory Auditor

Devonshire House
60 Goswell Road
London
EC1M 7AD

Date: 22/9/2016

War on Want

Statement of Financial Activities (incorporating an Income & Expenditure Account) for the year ended 31 March 2016

	Notes	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds 2016 £	Total funds 2015 £
Income from:						
Donations and legacies	2	1,013,535	150,928	(51,746)	1,112,717	1,234,109
Other trading income		12,219	-	-	12,219	8,347
Investment income	3	5,402	-	-	5,402	6,746
		1,031,156	150,928	(51,746)	1,130,338	1,249,202
Charitable activities	4	29,421	-	895,541	924,962	864,885
Total operating income		1,060,577	150,928	843,795	2,055,300	2,114,087
Expenditure on:						
Raising funds						
Investment management fees	5	3,682	-	-	3,682	1,350
Fundraising costs	5	386,905	112,040	-	498,945	585,821
Total cost of raising funds		390,587	112,040	-	502,627	587,171
Charitable activities						
Campaigns and Policy	6	298,499	72,092	237,647	608,238	607,060
International Programmes	6	271,938	21,426	480,602	773,966	748,035
Total charitable expenditure		570,437	93,518	718,249	1,382,204	1,355,095
Total operating expenditure		961,024	205,558	718,249	1,884,831	1,942,266
Net operating income/ (expenditure)		99,553	(54,630)	125,546	170,469	171,821
Net gains on investment assets	13	7,739	-	-	7,739	3,801
Net income/ (expenditure)		107,292	(54,630)	125,546	178,208	175,622
Gross transfers between funds	17	18,637	(18,637)	-	-	-
Net movement in funds		125,929	(73,267)	125,546	178,208	175,622
Total funds brought forward		497,966	1,400,481	406,823	2,305,270	2,129,648
Total funds carried forward	17	623,895	1,327,214	532,369	2,483,478	2,305,270

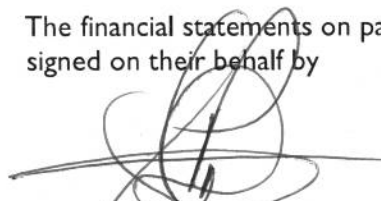
All recognised gains and losses are included in the Statement of Financial Activities.
The net movements in the Charity's funds for the year arise from the Charity's continuing activities.
The notes on pages 36 to 50 form part of these accounts

War on Want


Balance Sheet as at 31 March 2016

	Notes	2016 £	2015 £
Fixed Assets			
Tangible assets	12	798,898	798,762
Investments	13	509,647	24,743
		<u>1,308,545</u>	<u>823,505</u>
Current Assets			
Stocks	14	6,008	5,066
Debtors	15	399,463	447,573
Cash at bank and in hand		873,055	1,093,120
		<u>1,278,526</u>	<u>1,545,759</u>
Liabilities:			
Creditors falling due within one year	16	(103,593)	(63,994)
		<u>1,174,933</u>	<u>1,481,765</u>
Net current assets			
		<u>1,174,933</u>	<u>1,481,765</u>
Total assets less current liabilities		-	-
		<u>2,483,478</u>	<u>2,305,270</u>
Net Assets			
		<u>2,483,478</u>	<u>2,305,270</u>
Accumulated funds:			
Restricted funds	17	532,369	406,823
Unrestricted funds	17	623,895	497,966
Designated funds	17	1,327,214	1,400,481
		<u>2,483,478</u>	<u>2,305,270</u>
Total accumulated funds			
		<u>2,483,478</u>	<u>2,305,270</u>

The financial statements on pages 33 to 50 were approved by the trustees on 7 September 2016 and signed on their behalf by



S Preston
Chair



J Neale
Treasurer

Company Registration number: 629916

War on Want

Statement of cash flows for the year ended 31 March 2016

	2016 £	2015 £
Cash flow/ (outflow) from operating activities		
Net cash (used in) / provided by operating activities	290,892	316,227
Cash flows from investing activities		
Investment income and interest received	5,401	6,746
Proceeds from the disposal of fixed asset investments	35,518	144,075
Acquisition of fixed asset investments	(489,472)	-
Payments to acquire tangible fixed assets	(39,191)	(25,256)
	(487,744)	125,565
Net increase in cash and cash equivalents	(196,852)	441,792
Cash and cash equivalents at the beginning of the year	1,093,120	651,328
Cash and cash equivalents at the end of the year	896,268	1,093,120
Relating to:		
Cash at bank and in hand	873,057	1,093,120
Short term deposits including investments	23,211	-
	896,268	1,093,120

Reconciliation of net income/ (expenditure) to net cash flows from operating activities

	2016 £	2015 £
Net income	178,209	175,622
Adjustments for:		
Depreciation charges	39,056	33,714
Net (gains)/ losses on investments	(7,739)	(3,801)
Investment income	(5,401)	(6,746)
Decrease/ (increase) in stock	(942)	1,529
Decrease/ (increase) in debtors	48,111	110,727
Decrease/ (increase) in creditors	39,598	5,182
Net cash (used in) / provided by operating activities	290,892	316,227

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

I. Accounting Policies

a) Company status

War on Want is a company limited by guarantee and has no share capital. The liability of each member is limited to £1 per member. It is a charity registered in England and Wales with a registered office at 44-48 Shepherdess Walk, London, N1 7JP. Its company number is 629916 and charity number 208724.

b) Basis of preparation

These financial statements are prepared on a going concern basis, under the historical cost convention.

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The Company is a public benefit entity for the purposes of FRS 102 and a registered charity established as a company limited by guarantee and therefore has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (The FRS 102 Charities SORP) and the Companies Act 2006.

FRS 102 has been adopted for the first time when preparing these financial statements. The financial statements are prepared in Sterling, which is the functional currency of the charity. Monetary amounts in the financial statements are rounded to the nearest Pound. The transition date to FRS 102 was 1 April 2014 and the last financial statements prepared under the previous financial reporting framework were prepared for the year ended 31 March 2015. An explanation of how the transition has affected the reported financial position and financial performance is provided in note 19 to the financial statements.

Going Concern

The trustees have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charitable company to continue as a going concern. The trustees have made this assessment for a period of at least one year from the date of approval of the financial statements. In particular the trustees have considered the charitable company's forecasts and projections and have taken account of pressures on donation and investment income. After making enquiries the trustees have concluded that there is a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. The charitable company therefore continues to adopt the going concern basis in preparing its financial statements.

The principal accounting policies adopted in the preparation of the financial statements are set out below.

c) Income

All income is recognised when there is entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Legacies are recognised following probate and once there is sufficient evidence that receipt is probable and the amount of the legacy receivable can be measured reliably. Where entitlement to a legacy exists but there is uncertainty as to its receipt or the amount receivable, details are disclosed as a contingent asset until the criteria for income recognition are met.

d) Expenditure

Liabilities are recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure includes attributable VAT which cannot be

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

recovered. Payments to partner organisations and other expenditure on operational programmes are accordingly recognised in the period in which they are incurred.

e) **Allocation of overhead and support costs**

Overhead, support and governance costs are allocated between the cost of raising funds and charitable activities. Overhead, support and governance costs relating to charitable activities have been apportioned between activities and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating office costs per capita, staff costs by time spent and other costs by their usage.

f) **Communications costs**

Communications costs exclude fundraising communications but include those for the website our newsletter, Up Front, and the annual review that inform the public of our activities overseas and in the UK. The costs for these activities have been apportioned between International Programmes and Campaigns department on the basis of staff costs.

g) **Costs of raising funds**

The costs of generating funds consist of investment management fees and the costs of raising funds including an apportionment of overhead, support and governance costs.

h) **Charitable activities**

Campaigns: our campaigning work in the UK and Europe is split into two thematic areas, Global Justice and Economic Justice.

International Programmes: our work with partner organisations in developing countries is split into four thematic areas, Food Justice, Informal Economy, Sweatshops & Plantations and Conflict Zones.

Costs of charitable activities include direct costs and an apportionment of overhead, support and governance costs.

i) **Capitalisation and depreciation of tangible fixed assets**

Depreciation is provided on all tangible fixed assets except freehold land so as to write them off over their anticipated useful lives at the following annual rates:

Long Leasehold	2% on a straight line basis
Premises refurbishment (major)	10% on a straight line basis
Furniture, fixtures and equipment	25% on a straight line basis
Computer equipment	33 1/3 on a straight line basis
Major computer software	20% on a straight line basis

Tangible fixed assets over £250 are capitalised.

j) **Financial Instruments**

Investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Realised and unrealised gains and losses on investments are dealt with in the Statement of Financial Activities. Investment income from dividends and disposals is reinvested in the relevant funds.

Cash and cash equivalents

Cash and cash equivalents include cash at banks and in hand and short term deposits with a maturity date of three months or less.

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their at transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to a market rate of interest are measured at the present value of the expected future receipts or payment discounted at a market rate of interest

k) Stock

Stock is valued at the lower of cost or net realisable value after making due allowance for any obsolete or slow moving items.

l) Reserves policy and fund accounting

The Council have reviewed the charity's need for reserves in line with the guidance issued by the Charity Commission. They have examined the future needs of the charity and as appropriate have set aside designated funds to meet those needs.

Funds held by the charity are as follows:

Unrestricted general funds - these are funds which can be used in accordance with the charitable objects at the discretion of the trustees. Trustees believe that they require unrestricted general funds to be equivalent to at least three months' running costs in order to ensure that the charity can run efficiently and that it can meet the needs of its beneficiaries.

Unrestricted revaluation reserve – this is a fund used to monitor cumulative gains and losses against our investment assets/

Designated funds - these are funds set aside by the trustees out of unrestricted general funds for specific future purposes or projects.

Restricted funds - these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

m) Foreign currency

Transactions in foreign currencies are translated at rates prevailing at the date of the transaction. Balances denominated in foreign currencies are translated at the rate of exchange prevailing at the year end.

n) Pension costs

The charity currently contributes to a group personal pension scheme or other equivalent personal pension arrangements on behalf of eligible employees. Contributions payable are charged to the SOFA as they are made. The company previously operated a defined benefit scheme (prior to 1991) but contributions are no longer made to this scheme and it is currently in the process of being wound up.

o) Leases

Operating lease rentals are charged to the SOFA in equal annual amounts over the lease term.

p) Critical accounting estimates and areas of judgement

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

2. Donations and legacies

Year to 31 March 2016	Unrestricted £	Designated £	Restricted £	2016 £
Donations and legacies				
Committed giving, appeals and donations	983,535	-	(51,746)	931,789
Legacies	30,000	150,928	-	180,928
	1,013,535	150,928	(51,746)	1,112,717

Restricted donations are negative due to the return of a private donation for a project that was not able to start.

Year to 31 March 2015	Unrestricted £	Designated £	Restricted £	2016 £
Donations and legacies				
Committed giving, appeals and donations	864,535	-	74,107	938,642
Legacies	30,000	265,467	-	295,467
	894,535	265,467	74,107	1,234,109

3. Investment income

	Unrestricted £	Designated £	Restricted £	2016 £	2015 £
Bank interest receivable	4,100	-	-	4,100	3,881
Dividends receivable	1,302	-	-	1,302	2,865
	5,402	-	-	5,402	6,746

All of the prior year investment income was unrestricted.

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

4. Charitable activities

Year to 31 March 2016

Grants received	Unrestricted £	Designated £	Restricted £	2016 £
European Commission	-	-	75,296	75,296
Comic Relief	-	-	253,306	253,306
Big Lottery Fund	-	-	134,825	134,825
Trusts and Foundations	29,421	-	432,114	461,535
	29,421	-	895,541	924,962

Year to 31 March 2015

Grants received	Unrestricted £	Designated £	Restricted £	2015 £
Dept. of International Development (DFID)	-	-	65,380	65,380
European Commission	-	-	130,733	130,733
Comic Relief	-	-	182,349	182,349
Big Lottery Fund	-	-	140,981	140,981
Trusts and Foundations	42,771	-	302,671	345,442
Total voluntary income	42,771	-	822,114	864,885

5. Costs of raising funds

	Other direct costs 2016 £	Support costs (see note 7) 2016 £	Total 2016 £
Year to 31 March 2016			
Fundraising costs	3,682	-	3,682
Support costs	434,617	64,327	498,945
	438,299	64,327	502,627

	Other direct costs 2015 £	Support costs (see note 7) 2015 £	Total 2015 £
Year to 31 March 2015			
Fundraising costs	1,350	-	1,350
Support costs	503,739	82,082	585,821
	505,089	82,082	587,171

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

6. Analysis of charitable expenditure

	Other direct costs 2016 £	Support costs (see note 7) 2016 £	Total 2016 £
Campaigns and Policy			
Economic Justice	371,121	69,490	440,611
Global Justice	123,030	40,592	163,622
Outreach and activism	4,005	-	4,005
International Programmes			
Sweatshops and Plantations	202,493	21,556	224,049
Food Sovereignty	156,668	21,556	178,224
Informal Economies	249,378	22,997	272,375
Conflict Zones	76,236	23,082	99,318
	1,182,931	199,273	1,382,204
	Other direct costs 2015 £	Support costs (see note 7) 2015 £	Total 2015 £
Campaigns and Policy			
Economic Justice	270,736	79,335	350,071
Global Justice	202,005	54,984	256,989
International Programmes			
Sweatshops and Plantations	189,814	34,512	224,326
Food Sovereignty	139,638	26,523	166,161
Informal Economies	193,900	28,241	222,141
Conflict Zones	104,079	31,328	135,407
	1,100,172	254,923	1,355,095

7. Allocation of support costs and overheads

Year to 31 March 2016

The support costs of the charity consisted of three elements: management, office costs and finance, IT and HR. These costs have been apportioned across the work of the charity from the basis disclosed in note 1(d) and allocated to each of the charity's activities as set out in the table below:

Cost type	Raising funds 2016 £	Charitable activities 2016 £	Total 2016 £	Basis
Management & governance	16,196	56,670	72,866	Time
Office costs	27,681	82,013	109,694	Staff costs
Finance, IT & HR	20,450	60,590	81,040	Staff costs
	64,327	199,273	263,600	

Governance costs of £33,151 are included within Management & Governance

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

Year to 31 March 2015

The breakdown of support costs and how these were allocated between raising funds and charitable activities for the year to 31 March 2015 is shown below:

Cost type	Raising funds 2016 £	Charitable activities 2016 £	Total 2016 £	Basis
Management & governance	15,936	55,762	71,698	Time
Office costs	35,850	107,941	143,791	Staff costs
Finance, IT & HR	30,296	91,219	121,515	Staff costs
	82,082	254,922	337,004	

Governance costs of £28,731 are included within Management & Governance

8. Analysis of staff costs

Staff costs include the following:	2016 £	2015 £
Wages and salaries	735,109	705,974
Social security costs	66,858	73,887
Pension costs	44,179	41,710
	846,146	821,571

The number of employees whose emoluments (salary and benefits in kind) fell within the following bands

	2016 Number	2015 Number
£60,000 - £69,999	1	0

The total pension contributions aid by the Charity for an employee earning more than £60,000 was £3,628 (2015: £0)

9. Staff numbers

The average number of persons employed during the year was 21 (2015: 21) and the average full-time equivalent employees (including casual and part-time staff) during the period was as follows:

	No.	No.
Direct charitable	17	17
Support	4	4

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

10. Trustees and Key Management Personnel

No trustees received emoluments in the period (2015: none). Total travel expenses of £1,375 (2015: £1,216) were paid to 3 trustees (2015: 3 trustees).

Key management personnel include the trustees, the Executive Director, The Director of Finance and Administration, the Director of Fundraising and Communications, The Director of International Programmes and the Director of Campaigns and Policy. The total employee benefits of the Charity's key management personnel was £238,600 (2015: 238,416)

11. Movement in net funds for the year

Movement in net funds is stated after charging:

	2015 £	2014 £
Auditor's remuneration		
• Statutory audit	10,400	10,160
• Other audit	8,046	-
• Other services	900	-
Depreciation – owned assets	39,056	33,174
Foreign currency gains/(losses)	24,758	(14,475)

12. Tangible fixed assets

Tangible fixed assets	Long Leasehold £	Fixtures, fittings and equipment £	Total £
Cost			
At 1 April 2015	800,545	188,140	988,685
Additions	-	39,192	39,192
Disposals	-	-	-
At 31 March 2016	800,545	227,332	1,027,877
Depreciation			
At 1 April 2015	76,535	113,388	189,923
Charge for the year	16,005	23,051	39,056
Disposals	-	-	-
At 31 March 2016	92,540	136,439	228,979
Net Book Value			
At 31 March 2016	708,005	90,893	798,898
At 31 March 2015	724,010	74,752	798,762

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

13. Fixed Assets Investments

Movements in fixed asset investments	2016	2015
	£	£
Market value brought forward	24,743	165,017
Additions at cost	489,472	-
Disposals at market value	(35,518)	(144,075)
Net gain/(loss) on disposals	4,365	-
Net gain/(loss) on revaluation	3,374	3,801
Cash on deposit	23,211	-
	509,647	24,743
	502,739	10,166
Analysis by market type:	2016	2015
	£	£
Unlisted	-	-
Equities	323,815	365
Bonds	162,621	24,378
Alternative investments	-	-
Cash	23,211	-
	509,647	24,743
Analysis of market value between those held within and outside the United Kingdom	2016	2015
	£	£
Within the United Kingdom	479,698	24,743
Outside the United Kingdom	6,738	-
	486,436	24,743

The trustees consider that the following individual investment holdings are material, each representing more than 5% of the investment portfolio (Charity only) as at the year-end date

	Market value
	£
F&C Fund Management	40,656
Fund Partners Ltd	40,778
Old Mutual Fund Managers	39,846
Standard Life Investments	36,550
	157,830

Included above are financial assets measured at fair value through the SOFA of £509,647 (2015: 24,743)

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

14. Stocks

	2016 £	2015 £
Goods for resale	6,008	5,066

15. Debtors

	2016 £	2015 £
Other debtors	23,013	21,595
Prepayments and accrued income	376,450	425,978
	399,463	447,573

Included in other debtors is £15,042 (2015: £15,323) being repaid under a non-charitable covenant which is due in a period greater than one year.

Financial instruments included in the above debtor balances are £384,317 (2015: £436,446)

16. Creditors: Amounts falling due within one year

	2016 £	2015 £
Trade creditors	35,590	25,390
Tax and social security	27,328	19,271
Other creditors	3,913	5,320
Accruals	36,762	14,013
	103,593	63,994

Included in other creditors are outstanding pension contributions amounting to £3,454 (2015: £3,339).

Financial instruments included in the above debtor balances are £39,503 (2015: £30,710)

17. Analysis of Charitable funds

Analysis of fund balances between net assets

	Unrestricted funds £	Designated funds £	Restricted funds £	Total funds £
Fixed assets	-	798,898	-	798,898
Investments	509,647	-	-	509,647
Net current assets	114,248	528,316	532,369	1,174,933
	623,895	1,327,214	532,369	2,483,478

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Notes to the Financial Statements for the year ended 31 March 2016

Analysis of unrestricted fund movements

For the year to 31 March 2016

	At 1 April 2015 £	Income £	Expenditure £	Transfers £	Investment gains/ (losses) £	At 31 March 2016 £
Unrestricted						
General fund	497,966	1,060,577	(961,024)	18,637	-	616,156
Revaluation reserve for investment assets	-	-	-	-	7,739	7,739
	497,966	1,060,577	(961,024)	18,637	7,739	623,895
Designated						
Fixed assets	798,762	-	-	136	-	798,898
Property maintenance & refurbishment	98,233	-	-	(12,974)	-	85,259
Investment in fundraising	99,201	56,748	(76,122)	(3,829)	-	75,998
Contractual commitment	32,091	-	(35,919)	3,828	-	-
Matched funding liability (EU grant)	68,578	-	(15,056)	(53,522)	-	-
Investment in digital & social media	5,798	4,241	-	(5,798)	-	4,241
Investment in Campaigns	50,000	-	(57,036)	52,036	-	45,000
Investment in Outreach & Activism	-	8,514	-	1,486	-	10,000
Investment in International Programmes	50,000	2,448	(7,448)	-	-	45,000
Small grants for partners	50,000	13,977	(13,977)	-	-	50,000
Organisational development fund	75,000	-	-	-	-	75,000
Innovation and Opportunities fund	72,818	-	-	-	-	72,818
Development of photo library	-	30,000	-	-	-	30,000
Investment in digital archiving	-	25,000	-	-	-	25,000
Conference 2017	-	10,000	-	-	-	10,000
Total designated funds	1,400,481	150,928	(205,558)	(18,637)	-	1,327,214
Total unrestricted funds	1,898,447	1,211,505	(1,166,582)	-	7,739	1,951,109

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

For the year to 31 March 2015

	At 1 April 2014 £	Income £	Expenditure £	Transfers £	Investment gains/ (losses) £	At 31 March 2015 £
Unrestricted						
General fund	448,541	944,792	(891,560)	(7,608)	3,801	497,966
	448,541	944,792	(891,560)	(7,608)	3,801	497,966
Designated						
Fixed assets	807,220	17,649	(33,715)	7,608		798,762
Property maintenance & refurbishment	123,489	-	(25,256)	-		98,233
Investment in fundraising	250,000	-	(150,799)	-		99,201
Contractual commitment	78,774	-	(46,683)	-		32,091
Matched funding liability (EU grant)	81,872	-	(13,294)	-		68,578
Investment in digital & social media	44,079	-	(38,281)	-		5,798
Investment in International Programmes and Campaigns	50,000	-	-	(50,000)		-
Investment in Campaigns	-	-	-	50,000		50,000
Investment in International Programmes	-	50,000	-			50,000
Small grants for partners	-	50,000	-			50,000
Organisational development fund	-	75,000	-			75,000
Innovation and Opportunities fund	-	72,818	-			72,818
Total designated funds	1,435,434	265,467	(308,028)	7,608	-	1,400,481
Total unrestricted funds	1,883,975	1,210,259	(1,199,588)	-	3,801	1,898,447

As a result of significant legacy income since 2012/13, Trustees have taken the prudent approach of setting aside legacy income in excess of £30,000 in any financial year to invest in new activities and opportunities. The detailed purpose for each designation is given below:

Designated fund	Purpose of designation	Duration from 1 April 2016 (months)
Fixed assets	The majority of the fixed asset reserve (£708,055) represents the long leasehold on War on Want's premises at 44-48 Shepherdess Walk; the remaining reserve represents IT and office equipment, office furniture, the new heating and ventilation system and new office lighting.	Not applicable to fixed asset reserves.
Property maintenance & refurbishment	Trustees have created this reserve to provide funds to refurbish the office in 2016/17 and otherwise to ensure that funds remain available to maintain the premises at 44-48 Shepherdess Walk.	60
Investment in fundraising	Trustees have created this fund to allow investment in donor acquisition and retention.	24
Investment in digital & social media	Trustees have created this fund to allow investment in digital and social media to support our communications to members and supporters.	12
Investment in Campaigns	Trustees have created this reserve to invest in new work streams	24
Investment in Outreach & Activism	Trustees have created this fund to support our work with local activists and groups in towns and communities across the UK.	12

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

Designated fund	Purpose of designation	Duration from 1 April 2016 (months)
Investment in International Programmes	Trustees have created this reserve to invest in new work streams	24
Small grants for partners	Trustees have created this fund to provide small grants to partners and to provide seed corn funds for the development of new partners.	24
Organisational development fund	Trustees have created this reserve to fund staff training and development and organisational learning.	60
Innovation and Opportunities fund	Trustees have created this fund to enable War on Want to take advantage of new technologies and to be innovative in our working practices as opportunities arise.	24
Development of photo library	Trustees have created this reserve to enable War on Want to properly categorise and archive its large collection of photo and video records of its work dating back more than 30 years.	12
Investment in digital archiving	Trustees have created this reserve to enable War on Want to invest in the digital archiving of the historical and current records of our work overseas and in the UK.	24
Conference 2017	Trustees have set funds aside for our annual conference in 2017.	12

Analysis of restricted fund movements

For the year to 31 March 2016

Restricted funds	At 31 March 2015 £	Income £	Expenditure £	At 31 March 2016 £
Programmes				
Sweatshops and Plantations	71,895	143,970	(111,819)	104,046
Food Sovereignty				
<i>Big Lottery Fund: Building FS in Sri Lanka</i>	40,079	134,825	(127,307)	47,597
<i>Other Food Sovereignty funding</i>	60,700	12,529	(35,762)	37,467
Informal Economy				
<i>DFID: CSCF542</i>	1,499	-	(1,499)	-
<i>Other Informal Economy funding</i>	82,912	258,306	(172,037)	169,181
Resources & Conflict	76,370	(26,149)	(27,271)	22,950
Campaigns and Policy				
Economic Justice	39,546	216,689	(207,260)	48,975
Global Justice				
<i>JRCT: PMSCs</i>	11,466	20,000	(16,348)	15,118
<i>Other Global Justice funding</i>	22,356	16,984	(14,039)	25,301
Burdon & Blockley fund	-	66,641	(4,907)	61,734
	406,823	843,795	(718,249)	532,369

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

For the year to 31 March 2015

Restricted funds	At 31 March 2014 £	Income £	Expenditure £	At 31 March 2015 £
Programmes				
Sweatshops and Plantations				
<i>DFID: CSCF543</i>	1,419	28,315	(29,734)	-
<i>Other Sweatshop & Plantations funding</i>	23,549	119,702	(71,356)	71,895
Food Sovereignty				
<i>Big Lottery Fund: Development grant</i>	-	2,700	(2,700)	-
<i>Big Lottery Fund: Building FS in Sri Lanka</i>	(1,324)	138,281	(96,878)	40,079
<i>Other Food Sovereignty funding</i>	58,116	51,809	(49,225)	60,700
Informal Economy				
<i>DFID: CSCF542</i>	6,594	37,065	(42,160)	1,499
<i>Other Informal Economy funding</i>	12,692	182,349	(112,129)	82,912
Resources & Conflict	89,050	30,000	(42,680)	76,370
Campaigns and Policy				
Economic Justice	23,914	191,801	(176,169)	39,546
Global Justice				
<i>JRCT: PMSCs</i>	5,509	20,000	(14,043)	11,466
<i>Other Global Justice funding</i>	26,154	94,199	(97,997)	22,356
	245,673	896,221	(735,071)	406,823

18. Operating lease commitments

As at 31 March 2016, War on Want had the following minimum lease payments under non-cancellable operating leases which fall due as follows:

	2016 £	2015 £
Expiry date:		
Less than one year	6,870	1,973
Between one and two years	6,870	-
Between two and five years	4,850	-

19. Transition to FRS102

This is the first year that the charity has prepared its financial statements under FRS102. The last financial statements prepared under the previous UK GAAP were for the year ended 31 March 2015 and the date of transition to FRS102 was 1 April 2014.

The following adjustments have been made in order to comply with the new SORP/ FRS102 which have no effect on total funds or the income and expenditure account, but have affected the presentation of certain items in the Statement of Financial Activities.

War on Want

Notes to the Financial Statements for the year ended 31 March 2016

- 1) Governance costs are no longer presented as a separate category of expenditure in the Statement of Financial Activities as they are now regarded as part of support costs, which are allocated to the cost of activities undertaken by the charity.

